Appendix E. Acceptable SRB Options for Independent Life-Cycle Reviews

Table E-1. Option determined based on the needs of the P/p and is documented in the Terms of Reference (ToR)

cs	CS2	NC
Civil Service (CS) Consensus Board – No Expert Support	Civil Service Consensus Board with Expert Support	Non-Consensus Mixed Board
CS	cs	Either CS or non-CS
CS or JPL*	CS or JPL*	CS or JPL
CS Only	CS Only; Experts provide analyses to SRB	Either CS or non-CS
SRB produces a report and briefings with findings of fact and recommendations; RFAs (or equivalent) from individual members**; Chair briefs report.	SRB produces report and briefings with findings of fact and recommendations; RFAs (or equivalent) from any individual**; reports from individual experts**; Chair briefs SRB report.	Review manager assists the Chair in assembling the report based on inputs and RFAs from all individuals**; Chair briefs personal findings and recommendations.
Minority reports documented in SRB report and in RFAs.	Minority reports documented in SRB report and RFAs.	No minority report.***
Consensus is reached by the Civil Service board members under the civil service consensus (CS) and the civil service with expert support (CS2) SRB configurations. Consultants supporting CS2 boards may interact with the projects or programs on behalf of the SRB members to gather information used to support SRB pre-consensus discussions. All board members can participate in open discussion with the project and within the SRB. Everyone can openly discuss individual points of view.		
Normal CS ethics rules apply.	Experts not on SRB. Apply independence standards to experts.	Apply independence standards to experts but allow some impairments, if approved.
	Civil Service (CS) Consensus Board – No Expert Support CS CS or JPL* CS Only SRB produces a report and briefings with findings of fact and recommendations; RFAs (or equivalent) from individual members**; Chair briefs report. Minority reports documented in SRB report and in RFAs. Consensus is reached by the Civil Service boar configurations. Consultants supporting CS2 board support SRB pre-consensus discussions. All boar	Civil Service (CS) Consensus Board – No Expert Support CS CS CS CS or JPL* CS or JPL* CS Only CS Only; Experts provide analyses to SRB SRB produces a report and briefings with findings of fact and recommendations; RFAs (or equivalent) from individual members**; Chair briefs report. SRB produces report and briefings with findings of fact and recommendations; RFAs (or equivalent) from individual members**; Chair briefs report. Minority reports documented in SRB report and in RFAs. Consensus is reached by the Civil Service board members under the civil service consensus (CS) an configurations. Consultants supporting CS2 boards may interact with the projects or programs on behs support SRB pre-consensus discussions. All board members can participate in open discussion with the discuss individual points of view. Normal CS ethics rules apply. Experts not on SRB. Apply independence standards to

^{*} JPL review managers are not members and do not have a vote.
** Reports and RFAs can contain individual recommendations.

^{***} The minority report requirements do not abridge NASA's Dissenting Opinion process per NPD 1000.0.